

# Commercial due diligence to inform a 'go / no-go' decision on a European diagnostic and antibody developer in the neurodegenerative disease space for Alzheimer's and Parkinson's



## Client Challenge

The client, a large US-based life sciences company providing diagnostic (Dx) products, services, and lab solutions was exploring the potential acquisition of a diagnostic test and antibody developer for neurodegenerative diseases that one of the client's business units had a previous commercial relationship with. The client needed to validate the investment thesis around the future clinical market potential of such tests and antibodies as well as determining whether vertically integrating the target or maintaining the existing commercial relationship was the appropriate decision

## Project Phases

**Developed robust framework for answering key questions underpinning investment thesis** which included exploring Target's products and services with respect to clinical utility, utility in drug development, competitive dynamics, and payer environment

**Launched multi-stakeholder primary research campaign** (neurologists & neuropsychologists, pathologists, payers, biopharmas, and in-vitro diagnostic companies) and secondary research to gather data, analyze, and synthesize

**Developed a robust view of key end markets and segmentation** including a breakdown of the immuno-neuro Dx market by disease area (Alzheimer's & Parkinson's) by use-case (screening, dx / Tx selection, monitoring) by end market (clinicians, biopharma / clinical trials)

**Conducted scenario analysis** when sizing the markets based on several therapeutic landscape scenarios that would have a significant impact on the magnitude of the market

## Outcome For The Client



A clear view into the various market opportunities and segments as well as the likelihood and impact of therapeutic scenarios on their respective outlooks



A view into neurodegenerative disease competitive environment and product / service footprint spanning menu breadth of antibody providers and IVD providers

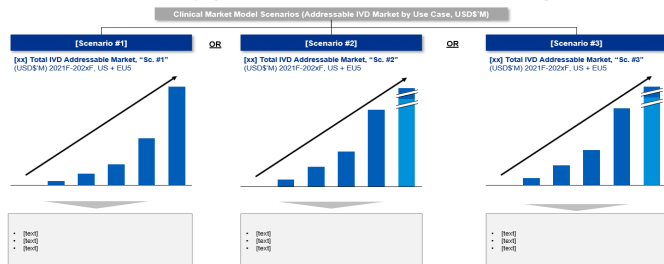


Sensitivity analysis around costs to develop an IVD using Target's technology and probability adjusted market share in biopharma and clinical markets needed to recoup investment

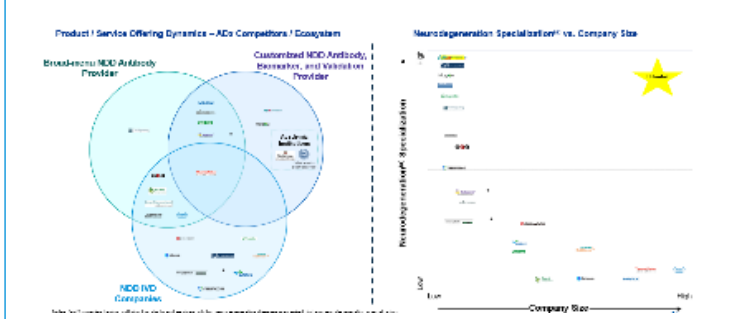
## Market Modeling and Scenario Analysis

EXECUTIVE SUMMARY | PRODUCT'S CLINICAL USE MARKET SIZE

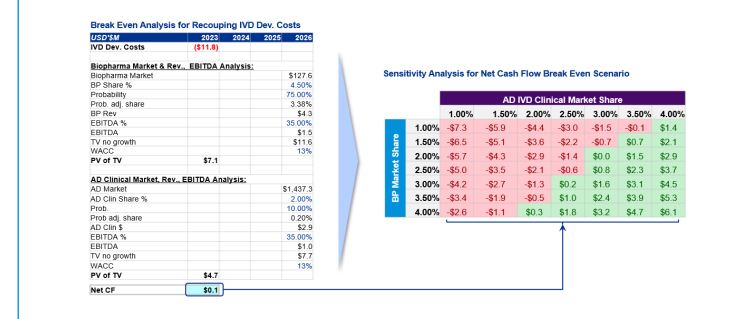
Taking into account therapeutic market scenarios and expected value of DMT launch dates – the clinical neuro IVD market is projected to be \$x.x to \$x.xB for xx, where there is highest unmet need



## Competitive Landscape



## Investment Sensitivity Analysis



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